

## Governance, Integrity and Reform - Governance, Performance and Insights

## **Communities Data Office**

Chief Data Officer, Level 9

## **Scenario**

In responding to the below scenario, please refer to the Selection Criteria as defined in the attached JDF.

The Minister and Director General have approved a substantial (5 to 10 million dollars) multi-year investment in the Department of Communities' data systems and analytic capability (software, hardware, training, staffing).

Please answer the following questions as if you are the Chief Data Officer for the Department:

- 1. What opportunities and challenges does this proposal present?
- 2. What role would you play in realising these opportunities and overcoming these barriers?
- 3. After four years, if this investment hasn't delivered expected outcomes, what will have gone wrong?
- 4. What would you do to avoid the pitfalls identified in answer 3 and increase the chances of investment success?

No knowledge of Communities' data systems is required to answer these questions. We are interested in how you would take a strategic, systemic approach to data and analytic services, to improve outcomes for the people and communities we serve.

You may use up to two A4 pages to answer these four questions.