

# Principal Selection and Placement Pilot

Kalgoorlie Boulder Community High School

- Schools online report
- School workforce profile report
- Outgoing principal survey report

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# Principal Selection and Placement Pilot

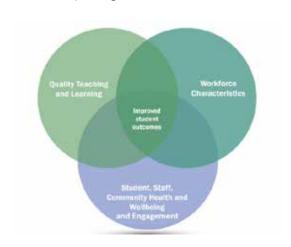
#### Introduction

Workforce Policy and Coordination vision is to work together to design, attract and shape our workforce. The Conceptual Model for our ongoing Workforce Planning and Development focuses on three distinct and independent domains:

- Quality Teaching and Learning
- Workforce Characteristics
- Student, Staff, Community Health and Wellbeing and Engagement

# Conceptual Model for Workforce Planning and Development

# Workforce Strategy Improving Student Outcomes



## School Profile

Welcome to the Principal Selection and Placement Pilot. This school profile has been prepared to assist applicants gain a greater understanding of the context of the advertised school. The school profile covers the three domains of the Workforce Planning Conceptual Model.

- Quality Teaching and Learning
- Workforce Characteristics
- Student, Staff, Community Health and Wellbeing and Engagement

Applicants are expected to familiarise themselves with this information before commencing the multi-phase selection process.



# Quality Teaching and Learning

This section of the school report includes details from the Department's schools online website, prepared by System and School Performance.

Schools Online Department of Education Western Australia (det.wa.edu.au)



# **Schools Online - School Report**

#### **Contact Information**

Code 4185

Name Kalgoorlie-Boulder Com Hs

Physical Address Boomerang Crescent

Kalgoorlie 6430

Postal Address

Phone 08 9092 0300

Fax

#### **School Management**

#### **Principal**

Jonathan Attwell

#### **Vice / Deputy Principal**

Deb Lamont Kirstin Lahaye Katrina Tedge

#### **Manager Corporate Services**

Serena Grace

## **Region Management**

#### **Director of Education**

Leila Bothams

Goldfields Education Regional Office

#### Note

Care needs to be taken in the interpretation of the performance related data being presented in this report, particularly where the data are based on small student numbers. Judgements should only be made with an understanding of the particular school context. Please refer to the footnotes provided within Schools Online for advice on each of the tables and graphs.



#### **School Overview**

Kalgoorlie-Boulder Community High School was opened in 2006 and proudly offers secondary courses from Years 7 to 10. The school prides itself on an enrolment of over 800 students from a diverse range of socio-economic and cultural backgrounds, who all contribute to a vibrant and collaborative school culture.

Located 600km east of Perth, Kalgoorlie-Boulder Community High School is committed to working collaboratively with the community to create an innovative environment that motivates and engages students. Being a major regional centre and mining town, Kalgoorlie-Boulder provides comprehensive facilities, services and infrastructure, making it a comfortable location in which to live and work. Kalgoorlie-Boulder is proud of its history and heritage, including rich Aboriginal histories and cultures.

Specialist programs are offered through the school, which celebrates diversity and innovation. These range from the Clontarf and Kalgoorlie Girls' Academies, to STEM groups such as robotics, to the football and netball programs. In the spirit of innovation, Kalgoorlie-Boulder Community High School has been selected as the first WA school to be part of the State Government's Virtual Power Plant pilot, which will not only help to teach students about the benefits of renewable energy and new technologies, but also reduce the environmental impact of power consumption within the Goldfields region.

Thanks to a \$45 million investment in 2016, the school boasts state-of-the-art English, Mathematics HASS buildings with adaptable classrooms and community learning spaces, in addition to a modern Arts building with purpose-built studio areas.

The school's committed student services team ensure excellent pastoral care and monitoring of students, with a dedicated student services coordinator and officer working closely with each year group. Dynamic teaching staff offer engaging delivery of both main curriculum areas and a diverse range of subjects and programs catering for students with a variety of interests and needs.

## **Programs**

#### **Department Endorsed Programs**

Aboriginal Tutorial Assistance Scheme

# Student Numbers (as at 2022 Semester 1)

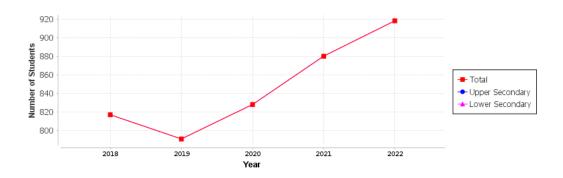
## Secondary

|           | Y07 | Y08 | Y09 | Y10 | Y11 | Y12 | USE | Total |
|-----------|-----|-----|-----|-----|-----|-----|-----|-------|
| Full Time | 234 | 222 | 269 | 193 |     |     |     | 918   |

#### Sex

|        | Kin | PPR | Pri | Sec | Total |
|--------|-----|-----|-----|-----|-------|
| Male   |     |     |     | 472 | 472   |
| Female |     |     |     | 446 | 446   |
| Total  |     |     |     | 918 | 918   |

# Student Number Trends (based on 2022 Semester 1 Census Data)



#### 2022 Semester 1

|                 | 2018 | 2019 | 2020 | 2021 | 2022 |
|-----------------|------|------|------|------|------|
| Lower Secondary | 817  | 791  | 828  | 880  | 918  |
| Upper Secondary | 0    | 0    | 0    | 0    | 0    |
| Total           | 817  | 791  | 828  | 880  | 918  |

Note:

The graph and table include only full-time students

#### **Staff Numbers**

|   | No | FTE  | AB'L |
|---|----|------|------|
| Principals                              | 1  | 1.0  | 0    |
| Associate / Deputy / Vice Principals    | 3  | 3.0  | 0    |
| Heads of Departments and Learning Areas | 7  | 7.0  | 0    |
| Program Coordinators                    | 1  | 1.0  | 0    |
| Total Administration Staff              | 12 | 12.0 | 0    |
|   | •  |      |      |
| Other Teaching Staff                    | 57 | 55.8 | 2    |
| Total Teaching Staff                    | 57 | 55.8 | 2    |
| Clerical / Administrative               | 14 | 13.8 | 1    |
| Gardening / Maintenance                 | 2  | 2.0  | 1    |
| Instructional                           | 1  | 0.9  | 1    |
| Other Allied Professionals              | 12 | 10.7 | 0    |
| Total Allied Professionals              | 29 | 27.4 | 3    |
| Total                                   | 98 | 95.2 | 5    |

#### Note:

All teaching staff meet the professional requirements to teach in Western Australian public schools and can be found on the public register of teachers of the Teacher Registration Board of Western Australia.

# Percentages of students Above, At, and Below National Minimum Standard (NMS) Levels

|           |        | NAPLAN Numeracy |        |        |        |        |  |
|-----------|--------|-----------------|--------|--------|--------|--------|--|
|           | 20     | 18              | 2019   |        | 2021   |        |  |
|           | Year 7 | Year 9          | Year 7 | Year 9 | Year 7 | Year 9 |  |
| Above NMS | 58%    | 67%             | 55%    | 70%    | 57%    | 64%    |  |
| At NMS    | 33%    | 29%             | 24%    | 29%    | 25%    | 23%    |  |
| Below NMS | 8%     | 4%              | 21%    | 1%     | 18%    | 13%    |  |

|           |        | NAPLAN Reading |        |        |        |        |  |  |
|-----------|--------|----------------|--------|--------|--------|--------|--|--|
|           | 20     | 18             | 20     | 19     | 20     | 21     |  |  |
|           | Year 7 | Year 9         | Year 7 | Year 9 | Year 7 | Year 9 |  |  |
| Above NMS | 58%    | 58%            | 56%    | 70%    | 56%    | 65%    |  |  |
| At NMS    | 25%    | 23%            | 17%    | 18%    | 22%    | 16%    |  |  |
| Below NMS | 17%    | 18%            | 26%    | 13%    | 22%    | 19%    |  |  |

|           | NAPLAN Writing |     |        |        |        |        |  |
|-----------|----------------|-----|--------|--------|--------|--------|--|
|           | 20             | 18  | 2019   |        | 2021   |        |  |
|           | Year 7 Year 9  |     | Year 7 | Year 9 | Year 7 | Year 9 |  |
| Above NMS | 33%            | 29% | 44%    | 54%    | 54%    | 40%    |  |
| At NMS    | 34%            | 23% | 22%    | 27%    | 29%    | 23%    |  |
| Below NMS | 33%            | 48% | 34%    | 18%    | 17%    | 37%    |  |

# **Student-Centred Funding**

#### **Student-Centred Funding 2022**

| Per Student Funding                | \$8,695,911.00  |
|------------------------------------|-----------------|
| Student and School Characteristics | \$2,423,271.74  |
| Disability Adjustments             | \$32,950.75     |
| Targeted Initiatives               | \$170,940.92    |
| Operational Response Allocation    | \$53,891.03     |
| Regional Allocation                | \$5,200.00      |
| Total 2022                         | \$11,382,165.44 |
| Transition Adjustment              | \$0.00          |
| Total After Transition Adjustment  | \$11,382,165.44 |

#### Per Student Funding - At Census

|         | Funded St       | udent FTE       | Amount         |
|---------|-----------------|-----------------|----------------|
|         | Below Threshold | Above Threshold |                |
| Year 7  | 234             | 0               | \$2,219,022.00 |
| Year 8  | 222             | 0               | \$2,105,226.00 |
| Year 9  | 269             | 0               | \$2,550,927.00 |
| Year 10 | 192             | 0               | \$1,820,736.00 |
| Total   | 917             | 0               | \$8,695,911.00 |

#### **Student and School Characteristics Funding - At Census**

|  | Funded Student FTE | Amount         |
|--|--------------------|----------------|
| Student Characteristics                      |                    |                |
| Aboriginality                                | 245                | \$545,858.28   |
| Disability                                   | 217                | \$524,894.09   |
| English as an Additional Language or Dialect | 1                  | \$2,928.00     |
| Social Disadvantage                          | 527                | \$532,925.89   |
| Sub Total                                    |                    | \$1,606,606.26 |
| School Characteristics                       |                    |                |
| Enrolment-Linked Base                        |                    | \$338,255.75   |
| Locality                                     |                    | \$478,409.73   |
| Sub Total                                    |                    | \$816,665.48   |
|  | Total              | \$2,423,271.74 |

## **Targeted Initiatives (Detail)**

|   | Amount       |
|---|--------------|
| Targeted Initiative: Additional Aboriginal and Islander Education Officer (AIEO) FTE      | \$47,051.49  |
| Targeted Initiative: Additional support for delivery of mental health programs            | \$11,479.50  |
| Targeted Initiative: Graduate Teacher Induction Program and Graduate Curriculum Materials | \$31,645.15  |
| Targeted Initiative: In School State Funded Chaplaincy Program                            | \$22,519.99  |
| Targeted Initiative: Specialist Career Practitioners                                      | \$58,244.79  |
| Total   | \$170,940.92 |

## **Operational Response Allocation (Detail)**

|   | Amount      |
|---|-------------|
| Operational Response: Additional Cleaning Time Coronavirus (COVID-19) | \$30,456.75 |
| Operational Response: Attraction and Retention                        | \$2,855.60  |
| Operational Response: Transportable Relocations                       | \$20,578.68 |
| Total   | \$53,891.03 |

## **Regional Allocation (Detail)**

|  | Amount     |
|--|------------|
| Regional Allocation: Goldfields PEAC Regional Allocation | \$5,200.00 |
| Total  | \$5,200.00 |



# **Workforce Characteristics**

This section of the school report includes details about the school's workforce characteristics prepared by Workforce Planning, from the Department's corporate reporting system.



# Kalgoorlie-Boulder Community High School

Five Year Profile: 2018 – 2022 Extracted as at PAYDAY: 21/07/2022

The purpose of this document is to aid workforce planning of schools by providing employment data over a five year period. If more information is required, please contact the Workforce Planning Branch.

#### Kalgoorlie-Boulder Community High School Profile 2018 – 2022

The workforce profile data in this report was extracted as at the Payday shown. FTE is listed as the work fraction on the position that the person is occupying. Note that the headcount of staff may vary throughout the report depending on whether staffs are employed in more than one position across occupational groups.

#### 1. Current Employment

Table 1 outlines the current FTE and headcount of the total number of staff at Kalgoorlie-Boulder Community High School as of the Payday shown. The numbers showing as Active Headcount and FTE are those employees who are active in HRMIS and have not been on leave for more than 20 days as at the Payday shown. Inactive are those employees on long leave.

Below is an outline of the staff classified into each occupation group:

Leadership: principal, deputy principal

HOLA/Coordinators;

Teachers: classroom teachers:

Education Assistants: education assistants (mainstream, education support), AIEOs;

Admin: school officers, manager corporate services, business managers and school corporate staff;

Cleaners;

Gardeners; and

Other: library officers, network support officers, technical officers, school psychologists

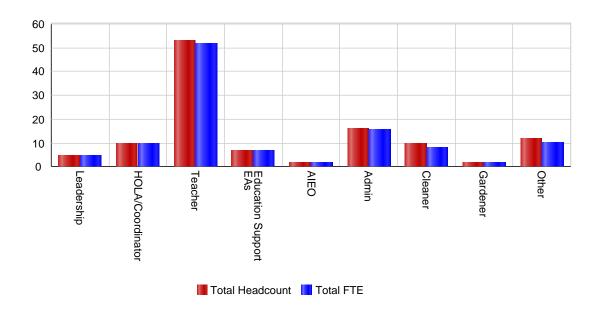
and other staff not included above.

Table 1 FTE and headcount of staff for occupation groups

| Occupation<br>Group   | Active<br>Headcount | Active FTE | Inactive<br>Headcount | Inactive FTE | Total<br>Headcount | Total FTE |
|-----------------------|---------------------|------------|-----------------------|--------------|--------------------|-----------|
| Leadership            | 5                   | 5.0        | 0                     | 0.0          | 5                  | 5.0       |
| HOLA/Coordinator      | 8                   | 8.0        | 2                     | 2.0          | 10                 | 10.0      |
| Teacher               | 50                  | 48.8       | 3                     | 3.0          | 53                 | 51.8      |
| Education Support EAs | 7                   | 7.0        | 0                     | 0.0          | 7                  | 7.0       |
| AIEO                  | 1                   | 0.9        | 1                     | 1.0          | 2                  | 1.9       |
| Admin                 | 14                  | 13.8       | 2                     | 1.9          | 16                 | 15.7      |
| Cleaner               | 10                  | 8.0        | 0                     | 0.0          | 10                 | 8.0       |
| Gardener              | 2                   | 2.0        | 0                     | 0.0          | 2                  | 2.0       |
| Other                 | 12                  | 10.1       | 0                     | 0.0          | 12                 | 10.1      |
| Total                 | 109                 | 103.6      | 8                     | 7.9          | 117                | 111.5     |

Figure 1 presents the FTE and headcount data from Table 1.

Figure 1 FTE and headcount of staff for occupation groups



#### 2. Total Employment

Table 2 identifies trends in total employment figures and shows the headcount and FTE for each year (2018-2022).

Table 2 Total employment FTE and headcount 2018-2022

| Year | Headcount | FTE   |
|------|-----------|-------|
| 2018 | 109       | 99.6  |
| 2019 | 99        | 89.7  |
| 2020 | 97        | 90.2  |
| 2021 | 115       | 108.8 |
| 2022 | 117       | 111.6 |

Figure 2 illustrates the above data.

Figure 2 Total employment FTE and headcount 2018-2022

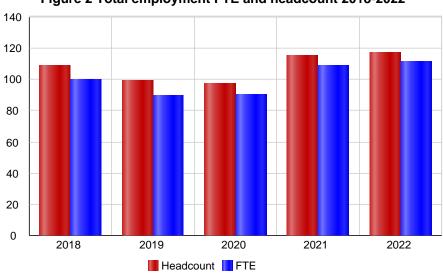


Table 3 Total employment headcount with proportion of full time employees

|                     |                 |             | •           |
|---------------------|-----------------|-------------|-------------|
| Occupational Groups | Total Headcount | % Full Time | % Part Time |
| Leadership          | 5               | 100%        | 0%          |
| HOLA/Coordinator    | 10              | 100%        | 0%          |
| Teacher             | 53              | 92%         | 8%          |

| Occupational Groups   | Total Headcount | % Full Time | % Part Time |
|-----------------------|-----------------|-------------|-------------|
| Education Support EAs | 7               | 100%        | 0%          |
| AIEO                  | 2               | 50%         | 50%         |
| Admin                 | 16              | 88%         | 13%         |
| Cleaner               | 10              | 20%         | 80%         |
| Gardener              | 2               | 100%        | 0%          |
| Other                 | 12              | 75%         | 25%         |
| Total                 | 117             |             |             |

Table 3 identifies the current proportion of full time employees for each occupational group.

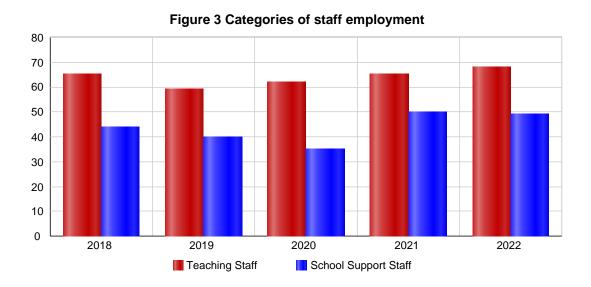


Figure 3 demonstrates the spread of teaching and school support staff over the last five years. For the purpose of this profile, 'Teaching Staff' includes teachers, heads of department and teaching leadership staff.

#### 2.1 Students and Staff Trend

Table 4 presents the student and staff numbers (teaching and support) for each year since 2018.

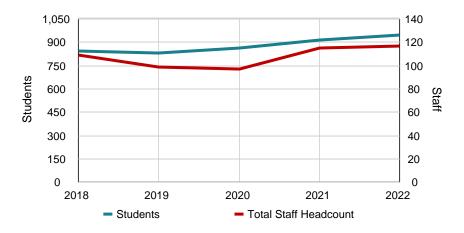
**Table 4 Students and staff trend** 

| Year | Total Staff<br>Headcount | Teaching Staff Headcount | School Support Staff Headcount | Students |
|------|--------------------------|--------------------------|--------------------------------|----------|
| 2018 | 109                      | 65                       | 44                             | 815      |
| 2019 | 99                       | 59                       | 40                             | 790      |
| 2020 | 97                       | 62                       | 35                             | 827      |
| 2021 | 115                      | 65                       | 50                             | 879      |
| 2022 | 117                      | 68                       | 49                             | 917      |

<sup>\*</sup> Note: student numbers are taken from Semester 1 schools online figures each year

As indicated in Figure 4 below, student numbers have followed a similar trend to total staff headcount.

Figure 4 Students and Staff Trend



#### 3. Gender Profile

The gender profile below relates to all staff members as well as teaching and school support staff specifically. It details how many male and female staff members are employed at Kalgoorlie-Boulder Community High School using both headcount and FTE.

**Table 5 Gender profile** 

|      | ranio o ocinaci promo                              |        |                       |             |                              |                     |   |  |
|------|--|--------|-----------------------|-------------|------------------------------|---------------------|---|--|
| Year | r All Staff (Headcount) Teaching Staff (Headcount) |        | All Staff (Headcount) |             |                              | School Sup<br>(Head | • |  |
|      | Male   | Female | Male                  | Female      | Male                         | Female              |   |  |
| 2018 | 32   | 77     | 25                    | 40          | 7                            | 37                  |   |  |
| 2019 | 27   | 72     | 21                    | 38          | 6                            | 34                  |   |  |
| 2020 | 26   | 71     | 24                    | 38          | 2                            | 33                  |   |  |
| 2021 | 35   | 80     | 25                    | 40          | 10                           | 40                  |   |  |
| 2022 | 37   | 80     | 28                    | 40          | 9                            | 40                  |   |  |
| Year | All Staff (FTE)                                    |        | Teaching 9            | Staff (FTE) | School Su <sub>l</sub><br>(F | -                   |   |  |
|      | Male   | Female | Male                  | Female      | Male                         | Female              |   |  |
| 2018 | 30.6   | 69.0   | 24.2                  | 39.3        | 6.5                          | 29.7                |   |  |
| 2019 | 26.4   | 63.3   | 21.0                  | 36.9        | 5.4                          | 26.4                |   |  |
| 2020 | 26.0   | 64.2   | 24.0                  | 37.4        | 2.0                          | 26.8                |   |  |
| 2021 | 34.7   | 74.0   | 24.8                  | 39.6        | 9.9                          | 34.4                |   |  |
| 2022 | 36.7   | 74.9   | 27.8                  | 39.0        | 8.9                          | 35.9                |   |  |

#### 4. Women in Leadership

Table 6 shows how many women held Teaching leadership (Principal/Deputy Principal) positions in 2018 and currently in 2022.

**Table 6 Women in Teaching Leadership roles** 

| Year | Leadership + HOD |
|------|------------------|
| 2018 | 12               |
| 2019 | 8                |
| 2020 | 7                |
| 2021 | 10               |
| 2022 | 10               |

Table 6a shows how many women held School support leadership (Manager Corporate Services) positions in 2018 and currently in 2022.

Table 6a Women in School Support Leadership roles

| Year | Manager Corporate Services |
|------|----------------------------|
| 2018 | 1                          |
| 2019 | 1                          |
| 2020 | 1                          |
| 2021 | 1                          |
| 2022 | 1                          |

#### 5. Age Profile

Table 7 compares the age profile of staff in the categories of all staff, teaching and school support staff in 2018 with the current 2022 data.

Table 7 Comparison of age profile data

|             |           | 2018              |                         |           | 2022              |                         |
|-------------|-----------|-------------------|-------------------------|-----------|-------------------|-------------------------|
|             | All Staff | Teaching<br>Staff | School Support<br>Staff | All Staff | Teaching<br>Staff | School Support<br>Staff |
| Under 25    | 2         | 1                 | 1                       | 4         | 3                 | 1                       |
| 25 to 34    | 31        | 27                | 4                       | 27        | 17                | 10                      |
| 35 to 44    | 22        | 11                | 11                      | 21        | 14                | 7                       |
| 45 to 54    | 30        | 15                | 15                      | 37        | 18                | 19                      |
| 55 to 59    | 9         | 4                 | 5                       | 14        | 9                 | 5                       |
| 60 to 64    | 10        | 5                 | 5                       | 8         | 4                 | 4                       |
| 65 to 69    | 5         | 2                 | 3                       | 5         | 3                 | 2                       |
| 70 and over | 0         | 0                 | 0                       | 1         | 0                 | 1                       |

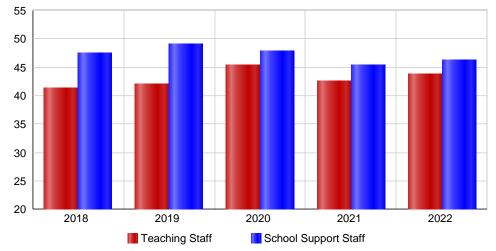
#### 5.1 Average Age

Table 8 provides the average age of all staff members, teaching staff and school support staff as well as the average age of males and females.

Table 8 Average age of all staff members 2018 to 2022

| Year | All Staff | Teaching<br>Staff | School Support<br>Staff | Males | Females |
|------|-----------|-------------------|-------------------------|-------|---------|
| 2018 | 44.6      | 41.4              | 47.4                    | 42.1  | 45.6    |
| 2019 | 45.8      | 42                | 49.1                    | 45.5  | 45.9    |
| 2020 | 46.5      | 45.4              | 47.8                    | 48.4  | 45.8    |
| 2021 | 44.1      | 42.5              | 45.4                    | 44.1  | 44.1    |
| 2022 | 44.9      | 43.7              | 46.2                    | 42.9  | 45.9    |

Figure 5 Average age of teaching and school support staff members 2018 to 2022



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#### 6. Diversity Profile

This Section examines the number of Aboriginal and Torres Strait Islander (ATSI) staff, Culturally and Linguistically Diverse (CALD) staff and people with disabilities. The data is presented in both headcount and FTE.

Table 9 Diversity of staff members 2018 to 2022

| Year | Aboriginal and<br>Torres Strait Islander |     | Culturally and Linguistical Diverse (CALD) staff |                 | People with | Disabilities |
|------|--|-----|--|-----------------|-------------|--------------|
|      | Headcount                                | FTE | Headcount  | Headcount FTE I |             | FTE          |
| 2018 | 9  | 7.9 | 19   | 17.5            | 2           | 1.8          |
| 2019 | 7  | 5.5 | 21   | 19.8            | 2           | 1.8          |
| 2020 | 5  | 4.2 | 23   | 21.5            | 1           | 1.0          |
| 2021 | 9  | 8.6 | 30   | 28.0            | 2           | 1.8          |
| 2022 | 7  | 6.9 | 30   | 28.5            | 2           | 1.8          |

Note that employee disclosure of this data is optional and diversity information should only be used for reporting purposes and to develop and inform employees of professional learning programs relating to employment.

#### 7. Leave

This section is divided into teaching staff and school support staff and examines the number of sick and personal carers leave days taken at Kalgoorlie-Boulder Community High School. Average leave taken per staff member is calculated by the sum of leave with evidence, leave without evidence and unpaid leave, divided by staff FTE.

#### 7.1 Sick and Personal Carers leave of teaching staff

Table 10 Sick leave for teaching staff

| Sick/Personal<br>Carers Leave | Leave with evidence (days) | Leave without evidence (days) | Unpaid<br>(days) | Average Sick/Carers leave per Teaching Staff FTE |
|-------------------------------|----------------------------|-------------------------------|------------------|--|
| 2018                          | 206                        | 220.5                         | 4                | 7.1  |
| 2019                          | 288                        | 247.5                         | 29               | 9.8  |
| 2020                          | 439.5                      | 221.5                         | 12               | 11.3   |
| 2021                          | 517.9                      | 281.8                         | 91.8             | 14.4   |

#### 7.2 Sick and Personal Carers leave of school support staff

Table 11 Sick leave for school support staff

| Sick/Personal<br>Carers Leave | Leave with evidence (days) | Leave without evidence (days) | Unpaid<br>(days) | Average Sick/Carers<br>leave<br>per School Support<br>Staff FTE |
|-------------------------------|----------------------------|-------------------------------|------------------|---|
| 2018                          | 236.1                      | 157.2                         | 120              | 14.0  |
| 2019                          | 314.6                      | 128.8                         | 59.5             | 15.6  |
| 2020                          | 198.5                      | 138.4                         | 7.6              | 10.4  |
| 2021                          | 199.9                      | 221.8                         | 7.8              | 9.6   |

Figure 6 Illustrates the sick and personal carers leave trends for teaching and school support staff between 2018 and 2022.

Figure 6 Sick and Personal Carers leave trends 2018 to 2022

18
15
12
9
6
3
0
2018
2019
2020
2021

Average Sick/Carers leave per Teaching Staff FTE
Average Sick/Carers leave per School Support Staff FTE

#### 8. Resignations and Retirements

#### 8.1 Estimated Resignation Rate

**Table 12 Resignation rate** 

| Year  | Resignations | Male | Female | Ave. Age | Rate of Resignation |  |  |  |
|-------|--------------|------|--------|----------|---------------------|--|--|--|
| 2018  | 13           | 5    | 8      | 40.5     | 12.2%               |  |  |  |
| 2019  | 11           | 7    | 4      | 33.0     | 11.1%               |  |  |  |
| 2020  | 8            | 0    | 8      | 50.4     | 8.1%                |  |  |  |
| 2021  | 18           | 7    | 11     | 45.7     | 15.9%               |  |  |  |
| Total | 50           | 19   | 31     |          |                     |  |  |  |

Table 12 tallies the number of staff members who resigned over the past four years. The rate of resignation is a headcount of resignations divided by total staff headcount.

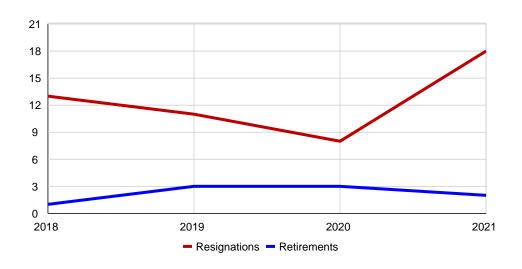
Reasons for resignation included: other work, location, family responsibility, job dissatisfaction and full-time study.

#### 8.2 Retirement Rate

**Table 13 Retirement rate** 

| Year  | Retirements | Male | Female | Ave. Age | Rate of Retirement |
|-------|-------------|------|--------|----------|--------------------|
| 2018  | 1           | 0    | 1      | 60.3     | 0.9%               |
| 2019  | 3           | 1    | 2      | 58.2     | 3.0%               |
| 2020  | 3           | 1    | 2      | 66.7     | 3.0%               |
| 2021  | 2           | 1    | 1      | 61.4     | 1.8%               |
| Total | 9           | 3    | 6      |          |                    |

Figure 7 Comparison resignation and retirement numbers



#### 8.3 Potential Retirements

For the purposes of predicting retirement, staff aged 65 and over are considered ready to retire in the short term, staff aged between 60 and 65 are considered to be at retirement age in the medium term and staff aged between 55 and 60 are considered to be at retirement age in the longer term.

Table 14 Possible Retirements as per age group

| Table 141 Ossible Retirements as per age group |           |      |           |     |           |     |             |     |
|--|-----------|------|-----------|-----|-----------|-----|-------------|-----|
| Occupation Group                               | 55 to 59  |      | 60 to 64  |     | 65 to 69  |     | 70 and over |     |
| Occupation Group                               | Headcount | FTE  | Headcount | FTE | Headcount | FTE | Headcount   | FTE |
| Leadership                                     | 1         | 1.0  | 1         | 1.0 | 0         | 0.0 | 0           | 0.0 |
| Teacher  | 8         | 8.0  | 3         | 3.0 | 3         | 2.8 | 0           | 0.0 |
| Education Support EAs                          | 1         | 1.0  | 1         | 1.0 | 0         | 0.0 | 0           | 0.0 |
| Admin  | 1         | 1.0  | 0         | 0.0 | 2         | 2.0 | 0           | 0.0 |
| Cleaner  | 0         | 0.0  | 2         | 1.5 | 0         | 0.0 | 0           | 0.0 |
| Gardener                                       | 0         | 0.0  | 0         | 0.0 | 0         | 0.0 | 1           | 1.0 |
| Other  | 3         | 1.7  | 1         | 1.0 | 0         | 0.0 | 0           | 0.0 |
| Total  | 14        | 12.7 | 8         | 7.5 | 5         | 4.8 | 1           | 1.0 |

Figure 8 Potential retirements as per age group

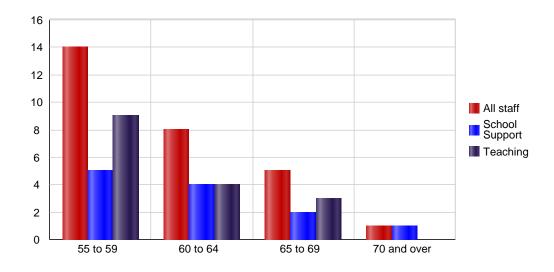


Figure 8 identifies the number of staff in each occupational group who could retire in the next ten years.

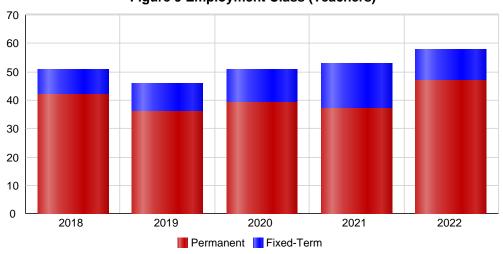
#### 9. Teacher Data (Non-leadership staff under teachers agreement)

Table 15 identifies the number and percentage of staff employed under permanent and fixed-term contracts

Table 15 Employment Class (Teachers)

| Vaar | Year Headcount Permanent Fixed-Term |    | Percentage |            |  |
|------|-------------------------------------|----|------------|------------|--|
| rear |                                     |    | Permanent  | Fixed-Term |  |
| 2018 | 42                                  | 9  | 82%        | 18%        |  |
| 2019 | 36                                  | 10 | 78%        | 22%        |  |
| 2020 | 39                                  | 12 | 76%        | 24%        |  |
| 2021 | 37                                  | 16 | 70%        | 30%        |  |
| 2022 | 47                                  | 11 | 81%        | 19%        |  |

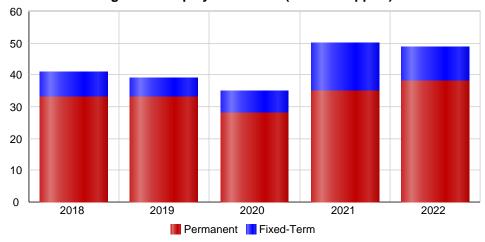
Figure 9 Employment Class (Teachers)



**Table 15a Employment Class (School Support)** 

| Voor | Head      | count                | Perce | ntage      |
|------|-----------|----------------------|-------|------------|
| Year | Permanent | Permanent Fixed-Term |       | Fixed-Term |
| 2018 | 33        | 8                    | 75%   | 18%        |
| 2019 | 33        | 6                    | 82%   | 15%        |
| 2020 | 28        | 7                    | 80%   | 20%        |
| 2021 | 35        | 15                   | 70%   | 30%        |
| 2022 | 38        | 11                   | 78%   | 22%        |

Figure 9a Employment Class (School Support)



#### 9.1 Pay Grade

Table 16 provides the pay grade of teachers at Kalgoorlie-Boulder Community High School and categorises them from Level 3 Classroom Teachers (L3CT) to regular classroom teachers.

Table 16 Pay grade

| Year | L3CT (    | TR) | Senior Teacher (ST) |     | Teacher (TT) |      |
|------|-----------|-----|---------------------|-----|--------------|------|
|      | Headcount | FTE | Headcount           | FTE | Headcount    | FTE  |
| 2018 | 1         | 1.0 | 7                   | 7.0 | 39           | 37.5 |
| 2019 | 1         | 1.0 | 6                   | 5.6 | 33           | 32.3 |
| 2020 | 0         | 0.0 | 7                   | 6.8 | 38           | 37.6 |
| 2021 | 0         | 0.0 | 4                   | 4.0 | 44           | 43.4 |
| 2022 | 0         | 0.0 | 10                  | 9.8 | 42           | 41.0 |

Figure 10 provides the proportion of teachers in each teaching category from regular classroom teacher to L3CT.

2018

2022

L3CT (TR)
Senior Teacher (ST)
Teacher (TT)

Senior Teacher (TT)

Figure 10 Teacher pay grades 2018 and 2022

#### 10.1 Accrued Leave as at 21/07/2022

Accrued Leave clearance is a priority for all Departmental employees. The tables below indicate the number of staff and their leave balances with emphasis on those in excess of the current standards. The tables also show the number of employees who will gain another long service leave accrual and those who have RTS Leave or are participating in Deferred Salary Arrangements.

Long service Leave is required to be cleared within 2 years of the leave becoming available.

For further information regarding the data presented below please contact Workforce Planning Branch.

Table 17 Accrued Long Service Leave - Days available

| Long Corvino               | Employee Group |                |       |  |
|----------------------------|----------------|----------------|-------|--|
| Long Service<br>Leave Days | Teach          | School Support | Total |  |
| Less than 65               | 17             | 12             | 29    |  |
| Between 65 and 130         | 1              | 1              | 2     |  |

#### Table 18 Long Service Leave - Staff with next accrual in 2022 or 2023

| Long Service            | Employee Group |                |       |  |
|-------------------------|----------------|----------------|-------|--|
| Leave Next Accrual      | Teach          | School Support | Total |  |
| Next Accrual<br>in 2023 | 5              | 4              | 9     |  |

#### Table 19 Accrued Annual Leave - Days available

| Annual Leave | Employee Group |                |       |  |  |
|--------------|----------------|----------------|-------|--|--|
| Days         | Teach          | School Support | Total |  |  |
| Less than 20 | 0              | 3              | 3     |  |  |

#### Table 20 Other Leave Types - Staff with Remote Teaching and Deferred Salary Leave

| Other Leave                                     | Employee Group |                |       |  |  |
|---|----------------|----------------|-------|--|--|
| Other Leave                                     | Teach          | School Support | Total |  |  |
| Rural Teaching Leave                            | 1              | 0              | 1     |  |  |
| Employees on Deferred Salary Scheme Leave       | 0              | 0              | 0     |  |  |
| Employees Accruing Deferred Salary Scheme Leave | 2              | 0              | 2     |  |  |



# Student, Staff and Community Health and Wellbeing and Engagement

This section of the school report includes details about the school context obtained from the survey of the outgoing principal.

Additional information about the school context can be obtained from:

- the school's website
- the school's annual report
  - may include community, student, and parents/carers engagement survey results
- Australian Bureau of Statistics Quick Stats, by location
  - search by location to find summary data about families and dwellings in the area
- Australian Early Development <u>Census</u>
  - Search by location to find summary data about early childhood development outcomes in the area



# Outgoing Principal's handover survey report:

# Kalgoorlie-Boulder CHS

#### Whole school approaches/programs

The top five of the school's key programs or approaches

PRS

Whole School Instructional Model

#### Targeted programs

School-based programs that target specific groups of students

Clontarf Academy

STARS Foundation

Direct Instruction

#### Professional learning

Most recent whole-school professional learning activities

Trauma Informed Practices

SSEN:BE Behaviour Management

Team Teach

Youth Mental Health First Aid

Fogarty EDvance

| Student welfare                               | Yes | No | Details/Provider |
|---|-----|----|------------------|
| After school care provision                   |     | 1  |                  |
| Pre-kindergarten<br>program or<br>partnership |     | 1  |                  |

2

| Canteen               | Yes | No | Provider | Provider          | Provider | Comments |
|-----------------------|-----|----|----------|-------------------|----------|----------|
|                       |     |    | P and C  | Local<br>business | Other    |          |
| Canteen               | 1   |    |          | 1                 |          |          |
| School breakfast club |     | 1  | N/A      | N/A               | N/A      | N/A      |

| Days available        | Mon | Tues | Wed | Thurs | Fri |
|-----------------------|-----|------|-----|-------|-----|
| Canteen               | 1   | 1    | 1   | 1     | 1   |
| School breakfast club |     |      |     |       | 1   |

## Parent education

| School council/board<br>Membership | Number of members |
|------------------------------------|-------------------|
| Principal                          | 1                 |
| Staff                              | 3                 |
| Parent representatives             | 4                 |
| Community representatives          | 4                 |
| Other                              |                   |

| Voluntary contributions<br>In 2021 | % received |
|------------------------------------|------------|
| Y7 - \$235,                        | 22%        |
| Y8/9/10 - \$148                    |            |



| Capital works projects  |     |
|---|-----|
| Are there any capital works projects in progress?                           | No  |
| Are there any capital works projects pending in the next 18 months?         | Yes |
| Have any capital works applications been submitted and awaiting a decision? | No  |

| Community based committees, excluding the Council/Board that this school operates |
|---|
| N/A   |

# Deed of Licence Agreements

Canteen, expires 2024

| Sponsorship arrangements |
|--------------------------|
| N/A                      |

# Summary

The two sections below can relate to Quality Teaching and Learning; Workforce Characteristics or Student, Staff and Community Health, Wellbeing and Engagement

#### Commendations

#### Four things that the school is doing well

Supporting students achieving below expectations Learning Area Plans linking to improvement targets and data Partnerships with SSEN:BE Aboriginal Community partnerships

#### Recommendations:

#### Four areas that would benefit from further improvement

Consistent application of Instructional Model across school Access to training for Board members Enhanced SAER support structure Greater primary school links

