Appendix 1: Western Australian Government Generic Capability Profiles - Level 4	
Group and Capability	Behavioural Indicators
Shapes and manages strategy	Understands reasons for decisions and how they are related to their work
	<ul> <li>Understands the work environment; identifies issues that may impact own achievement and contributes to team planning</li> </ul>
	<ul> <li>Draws on information from a range of sources, uses common sense to analyse what information is important</li> </ul>
	<ul> <li>Anticipates issues that could impact on tasks; identifies risks and uncertainties in procedures and tasks</li> </ul>
Achieves results	<ul> <li>Monitors progress against performance expectations to ensure deadlines are met; communicates outcomes to supervisor</li> </ul>
	<ul> <li>Applies and develops capabilities to meet performance expectations, demonstrates knowledge of new programs, products or services relevant to the position</li> </ul>
	<ul> <li>Works to agreed priorities, outcomes and resources and is responsive to changes in requirements</li> </ul>
Builds productive relationships	<ul> <li>Builds and maintains relationships with team members, other teams, colleagues and clients</li> </ul>
	<ul> <li>Shares information with own team, seeks input from others, contributes to team discussions and ensures others are kept informed</li> </ul>
	<ul> <li>Maintains awareness of personalities, motivations and diverse qualities, treats people with respect and courtesy</li> </ul>
	Acts on constructive feedback
Exemplifies personal integrity and self-awareness	<ul> <li>Adheres to the Code of Conduct and behaves in an honest, professional and ethical way</li> </ul>
	<ul> <li>Provides accurate information, checks and confirms accuracy prior to release</li> </ul>
	<ul> <li>Takes responsibility for completion of work and seeks guidance when required; takes initiative to progress work when required</li> </ul>
	Maintains effective performance in challenging situations
	<ul> <li>Seeks self-development opportunities, willing to learn new approaches, acquire new capabilities and knowledge</li> </ul>
Communicates and influences effectively	Structures messages clearly and succinctly orally and in writing
	<ul> <li>Focuses on gaining a clear understanding of others comments by listening and questioning for clarity, checks own views have been understood</li> </ul>
	<ul> <li>Listens to differing ideas to develop an understanding of the issues</li> </ul>